

Equality Impact Assessment (EIA) – Manchester Piccadilly

Station Reform – Manchester Piccadilly Ticket Office

Note: this is a live document and may change if further information becomes available or as a result of ongoing consultation.

1. Introduction

Name of project and brief description	<p>Station Reform – a public consultation on the potential closure of station ticket offices. The proposal for Manchester Piccadilly is that employees with specialist ticketing knowledge move out from behind the ticket office counter to what is now the ticket office entrance lobby or ‘Ticket Vending Machine (TVM) area’ of the station, where they will greet customers, provide ticket advice, share information and support customers to purchase tickets.</p> <p>For the avoidance of doubt, this proposal has no impact on the availability of booked and unbooked Passenger Assistance.</p>
Objective of project	<p>A public consultation on proposed changes at Manchester Piccadilly has now closed and Transport Focus are considering the feedback, as part of industry reforms. The proposal could see the closure of counter service at the station. Staff will move out to around the station, primarily being located by TVMs which at Manchester are in the booking hall area just inside the entrance to the station and very close to where the current ticket office counters are located.</p> <p>As part of the reforms, station employees will continue to provide advice about the best and cheapest fares, as well as support customers with accessibility needs. All</p>



	<p>ticket types will be available during the hours that specialist ticketing support is available.</p> <p>Proposed change to Manchester Piccadilly Ticket Office:</p> <p>Prior to change, ticket office Opening Hours</p> <p>Monday to Friday - 04:30 – 22:30</p> <p>Saturday - 04:30 – 22:30</p> <p>Sunday - 07:00 – 22:30</p> <p>Proposed specialist ticketing support hours</p> <p>Monday to Friday - 06:30 – 21:00</p> <p>Saturday - 06:30 – 21:00</p> <p>Sunday - 07:30 – 21:00</p> <p>During the hours of specialist ticketing support, a Customer Ambassador will be available in the TVM area to greet customers, provide ticket advice, as well as support customers with accessibility needs.</p> <p>Outside of specialist ticketing support hours the station will continue to be staffed from first train to last train.</p> <p>Avanti West Coast (AWC) aims for our plans to be inclusive and meet the needs of all customers. We have engaged with disabled groups throughout the consultation, through our accessibility panels, both national and regional.</p> <p>This feedback has shaped this document, which may continue to be refined as we identify risks, opportunities, and mitigations throughout the next project stages.</p>
--	--

2. Impacts on customers with Protected Characteristics

Impacts have been recorded below. As the project progresses, more impacts may be identified which will be added to the tables below. Impacts and mitigations may also change in detail as more information is discovered. Once worked through, owners of each impact and mitigation will be named with a target date and delivery date for each mitigation. Progress of these mitigations will be monitored through project reviews throughout the process.

Characteristic	Impacts	Mitigation
Disability	Manchester Piccadilly ticket office are a known space for passengers to find staff and receive assistance, not just for purchasing tickets. This could result in passengers not receiving the support they need leading to them no longer choosing to travel by rail.	<ul style="list-style-type: none"> During the hours of specialist ticketing support, a Customer Ambassador will be based near the Ticket Vending Machines (TVMs), to greet customers, provide ticket advice, share information, and support customers with accessibility needs. The area where the Customer Ambassador will be available is very similar to today, meaning customers will not have to change their journey through the station in order to get the ticketing support. The Passenger Assistance meeting point will not change and will continue to be operated by Network Rail. The location of the Passenger Assistance meeting point will continue to be communicated to customers through the process of booking assistance.
	Some customers do not use mobile devices and may not be able to use or	<ul style="list-style-type: none"> During the hours of specialist ticketing support, a Customer Ambassador will be based near the TVMs, to greet customers,

	comfortable using Ticket Vending Machines (TVMs).	<p>provide ticket advice, share information, and support customers with accessibility needs.</p> <ul style="list-style-type: none"> • The Customer Ambassador will have access to a portable machine to sell tickets if the ticket is not available on TVMs. • Continuous feedback will be incorporated to improve TVM functionality. This includes ongoing user trials with disabled customers.
	Manchester Piccadilly ticket office has hearing loops installed at counters.	<ul style="list-style-type: none"> • Staff will continue to use an induction loop to communicate with customers. • Customers may request to be taken to a quieter area of the station, and the Customer Ambassador will be able to move with the customer and sell tickets. • Hearing loops are available in Assisted Travel Lounge
	This project may lead more customers to use the TVMs. TVMs may not be accessible for some disabled customers, including those with visual impairments.	<ul style="list-style-type: none"> • The current TVM operating system includes best practice colour contrasting, font size etc. As a result, some visually impaired customers will still be able to use the TVMs. • Staff will be available in the TVM area (as well as elsewhere in the station) to support customers. • Continuous feedback will be incorporated to improve TVM functionality. This includes ongoing user trials with disabled customers. • The Customer Ambassador will have access to a portable machine to sell tickets if the ticket is not available on TVMs.

		<ul style="list-style-type: none"> • Tickets will be available to purchase via the AWC website or app and also through a telephone call to the AWC Contact Centre • The AWC website is built to WCAG 2.1 AA standard; including screen readers functionality, appropriate colour contrasting and alt-text.
	The physical design of TVMs makes it difficult for wheelchair users to get close to machine.	<ul style="list-style-type: none"> • The current design of the TVMs includes action buttons located at the bottom of the screen so wheelchair users are able to use the TVM to purchase tickets. • During the hours of specialist ticketing support, a Customer Ambassador will be based near the TVMs, to greet customers, provide ticket advice, share information, and support customers with accessibility needs. This is next to the existing ticket office counters so customers will not be required to change their journey through the station to access this ticketing support. • Continuous feedback will be incorporated to improve TVM functionality. This includes ongoing user trials with disabled customers. • Tickets can be bought via the AWC website or app and also through a telephone call to the AWC Contact Centre
	Customers (including autistic customers) are confident in their routine which could mean purchasing from the same people/windows in ticket offices.	<ul style="list-style-type: none"> • During the hours of specialist ticketing support, a Customer Ambassador will be based near the TVMs, to greet customers, provide ticket advice, share information, and support customers with accessibility needs. This is next to the existing ticket office counters so customers will not be required to change their journey through the station to access this ticketing support.

	Guide dogs are trained to go to the ticket office or find other static points within stations.	<ul style="list-style-type: none"> • During the hours of specialist ticketing support, a Customer Ambassador will be based at the entrance to the station, near the TVMs, to greet customers, provide ticket advice, share information, and support customers with accessibility needs. • Targeted communications to specific disability groups will support new processes. • The meeting point for Passenger Assistance will remain the Assisted Travel Lounge
	Some disabled people may be more likely to use cash instead of cards as this is seen as easier than card payments.	<ul style="list-style-type: none"> • A cash TVM is already in place at the station. • The Customer Ambassador will have access to a portable machine to sell tickets.
	Railcards aren't available at the station.	<ul style="list-style-type: none"> • Disabled Persons Railcard already has to be applied through post or online to prove eligibility • Railcards available online
	Changes will need to be made to our Accessible Travel Policy.	<ul style="list-style-type: none"> • Changes to be made in collaboration with the Office of Rail and Road (ORR) • Commitments to Passenger Assist, the two-hour booking window and a Turn-Up and Go service will be met
	With a proposed reduction of staff, disabled customers may struggle to find staff	<ul style="list-style-type: none"> • Passenger Assistance meeting points will have clear, consistent signage where customers can communicate with staff

		<ul style="list-style-type: none"> • Large staff presence from different operators around the station • Staff primarily located at the Assisted Travel Lounge and by the TVMs
	A customer with learning disabilities may struggle to use TVMs	<ul style="list-style-type: none"> • During the hours of specialist ticketing support, a Customer Ambassador will be based near the TVMs, to greet customers, provide ticket advice, share information, and support customers with accessibility needs. • The Customer Ambassador will have access to a portable machine to sell tickets, if the required ticket is not available on TVMs. • Tickets can be bought via a telephone call to the AWC Contact Centre • Continuous feedback will be incorporated to improve TVM functionality. This includes ongoing user trials with disabled customers.
	A customer with cognitive disabilities may not know where to go if they are used to going to the ticket office	<ul style="list-style-type: none"> • During the hours of specialist ticketing support, a Customer Ambassador will be based at the entrance to the station, near the TVMs, to greet customers, provide ticket advice, share information, and support customers with accessibility needs. This is next to the existing ticket office counters so customers

		<p>will not be required to change their journey through the station to access this ticketing support.</p> <ul style="list-style-type: none"> • The Passenger Assistance meeting point will not change and will continue to be operated by Network Rail. • The location of the Passenger Assistance meeting point will continue to be communicated to customers through the process of booking assistance. • A queueing system will be implemented where required, and practicable, in the form of retractable belt barriers. Alternatively, the Customer Ambassador can prioritise customer needs with a triage type approach.
	Disabled customers may struggle with long queues	<ul style="list-style-type: none"> • A queueing system will be implemented where required, and practicable, in the form of retractable belt barriers. Alternatively, the Customer Ambassador can prioritise customer needs with a triage type approach. • Proactive staff will support customers in the queue and around the station.
Age	Elderly customers may be more likely to want to use cash and less likely to use digital devices.	<ul style="list-style-type: none"> • A cash TVM is already in place at the station. • The Customer Ambassador will have access to a portable machine to sell tickets. • Tickets can be bought via a telephone call to the AWC Contact Centre.

Marriage and Civil Partnership	Not impacted	N/A
Pregnancy and Maternity	Not impacted	N/A
Race	For many of our customers, English is not their first language. Using the ticket office can be seen as the easiest option to buy tickets and get the information they need.	<ul style="list-style-type: none"> • Ticket websites and apps available in other languages. • TVMs have language options for ease of use. • The Customer Ambassador is able to support use of TVMs and all station colleagues can provide information.
Religion and belief	Some religious groups may discourage the use of digital technology	<ul style="list-style-type: none"> • The Customer Ambassador is available in the TVM area (as well as elsewhere in the station) to support customer. • Tickets can be bought via a telephone call to the AWC Contact Centre
Sex	Not impacted	N/A
Sexual Orientation	Not impacted	N/A
Gender Reassignment	Not impacted	N/A



3. Positive impacts on customers with protected characteristics

Characteristic	Positive impacts
Disability	<ul style="list-style-type: none"> Specialist ticketing staff will be able to move with the customer, so instead of standing at a counter, customers may be able to be served while seated if required Staff more flexible to address specific needs of customers (e.g. being able to move around stations with the customer) than they would be when behind counter in ticket office
Age	<ul style="list-style-type: none"> Specialist ticketing staff will be able to move with the customer, so instead of standing at a counter, customers may be able to be served while seated if required
Marriage and Civil Partnership	As above
Pregnancy and Maternity	<ul style="list-style-type: none"> Specialist ticketing staff will be able to move with the customer, so instead of standing at a counter, customers may be able to be served while seated if required
Race	As above
Religion and belief	As above

Sex	As above
Sexual Orientation	As above
Gender Reassignment	As above

4. Consultation

Consultation with impacted groups is being undertaken throughout this process. For any feedback or issues that result in more consultation needed, this will continue to take place with specific groups. Consultation will continue to take place throughout the process as more issues and opportunities are discovered. General feedback is recorded below.

Consultee	Protected characteristic	Comment raised
Accessibility Panel	Disability	New impacts added above. These focused on the need for collaboration through the process, the improvements needs for other channels and how staff visibility is still needed at stations.

Regional Accessibility Panels	Disability	Issues raised regarding how to find staff for information. During the hours of specialist ticketing support, a Customer Ambassador will be based at the entrance to the station, near the TVMs, to greet customers, provide ticket advice, share information, and support customers with accessibility needs. This is next to the existing ticket office counters so customers will not be required to change their journey through the station to access this ticketing support.
Accessibility Facebook group	Disability	Nothing specific for Manchester Piccadilly

Avanti West Coast welcomes further feedback on this document. Feedback can be sent to accessibility@avantiwestcoast.co.uk